

Համաշխարհային հակադոպինգային գործակալության

2018 թվականի նոյեմբերի 17

ՀՀ սպորտի և երիտասարդության  
հարցերի նախարար  
Գ. Ղազարյանին

Հարգելի՛ պարոն նախարար

Թեման՝ 2019 թվականի Համաշխարհային հակադոպինգային գործակալության  
անդամավճարի մասին

WADA-ի կանոնադրությունը պահանջում է վճարել 2019 թվականի  
անդամավճարը մինչև 2018 թվականի դեկտեմբերի 31-ը կամ առնվազն 2019  
թվականի հունիսի 30-ը: Եթե չեք կարող վճարել անդամավճարը մինչև 2018 թվականի  
դեկտեմբերի 31-ը խնդրում ենք գրավոր տեղեկացնել վճարման նախատեսվող  
ժամկետի մասին:

Կից ներկայացնում ենք Ձեր ուշադրությանը անդորրագիրը մեր բանկային  
տվյալներով՝ Համաշխարհային հակադոպինգային գործակալության անդամավճարի  
Ձեր մասը վճարելու համար:

Հարցերի դեպքում կապվեք մեր գլխավոր ֆինանսիստ պարոն Դաո Չանգի հետ  
հետևյալ կերպ՝

Էլ. փոստի հասցե՝	<a href="mailto:dao.chung@wada-ama.org">dao.chung@wada-ama.org</a>
Հեռ.՝	+1-514 904-2992
Ֆաքս՝	+1-514 902-8763

Հարգանքով Ձեր՝

Օլիվեր Նիզլի  
Գլխավոր տնօրեն



**WORLD  
ANTI-DOPING  
AGENCY**  
play true

17 November 2018

**E-mail: [msy@msy.am](mailto:msy@msy.am)**

**Levon Vahradyan**

Minister  
Ministry of Sports and Youth Affairs  
9 Abovyan Street  
Yerevan 0001  
Armenia

**Re: 2019 Annual Budgetary Contribution to the World Anti-Doping Agency**

Dear Minister,

In 2019, WADA will celebrate its twentieth year in leading the global fight against doping in sport. WADA's vision is a world where all athletes can compete in a doping-free sporting environment. To achieve our vision, we lead a collaborative, worldwide anti-doping programme that is governed by the World Anti-Doping Code (Code) – the document that harmonizes anti-doping policy across all countries and all sports; and, as a result promotes health, fairness and equality for athletes worldwide.

The November 2016 Foundation Board meeting approved a series of recommendations intended to equip the Agency to be 'fit for the future'. It was determined that WADA must increase its efforts to ensure harmonized anti-doping rules and regulations and that it must also be better equipped to monitor compliance of all Anti-Doping Organizations (ADOs) with such rules and regulations.

As a consequence of these recommendations and for budgetary planning purposes, WADA Management articulated – as outlined below and within our five-year budget plan (2018-2022), which core activities must be 'enhanced' and which core activities must be introduced as 'new' core activities

**Enhanced Core Activities**

1. Ensuring harmonized anti-doping rules and regulations;
2. Carrying out capacity-building activities with national and regional anti-doping organizations (ADOs);
3. Enhancing social science research, developing and proposing education programs and developing an International Standard for Education and Information;
4. Strengthening laboratory accreditation and monitoring;





5. Further developing scientific-based knowledge in key areas; in particular, as it relates to the Athlete Biological Passport (ABP) and prevalence; and
6. Ensuring a robust and technically secure ADAMS.

### **New Core Activities**

7. Implementing an International Standard for Compliance by Signatories to strengthen ADO compliance monitoring by WADA;
8. Enhancing Intelligence and Investigations capacity;
9. Developing and managing a robust Whistleblower Program; and
10. Strategic and Operational Plan and Branding.

### **2019 Agenda**

Guided by these core activities, the Agency's Agenda is already full for 2019. Of particular note:

- We will undertake the implementation of the recommendations from the Working Group on Governance Matters that were adopted by the WADA Foundation Board in this November;
- We will work on a new Strategic and Operational Plan, bearing in mind the new activities listed above, as well as the outcomes of the Governance review;
- We will continue the review of the Code and associated International Standards, working towards their approval at the World Conference on Doping in Sport in Katowice, Poland in November 2019;
- We will expand upon our important ISO-accredited Compliance Monitoring Program for Signatories, which is already significantly improving the quality of anti-doping worldwide;
- We will manage our much-solicited whistleblower program (Speak Up!), build our intelligence and investigations network with ADOs and continue exchanging information with this network;
- We will fund scientific and social science research;
- We will continue to enhance our laboratory accreditation and performance monitoring activities, with an increase in audits and expansion of the quality assurance program;
- As it relates to our Regional Anti-Doping Organization program, we will continue our important capacity building work in over 120 countries around the globe;
- Our education programs will be intensified with a particular focus on the development of the new International Standard for Education;
- Our Legal Department will continue examining all anti-doping case decisions and appeals to the Court of Arbitration for Sport as required;
- Given the importance of WADA's digital footprint in raising awareness of anti-doping with stakeholders around the globe, our Communications Department will continue the development work undertaken in 2018 for the launch of a new website which will be aligned with the latest in digital innovation; and
- To continually engage stakeholders as partners in clean sport, headquarters and regional staff will continue attending meetings and events around the globe.



## 2019 Budget

WADA's Executive Committee and Foundation Board members agreed in May 2018 to approve an 8% increase in budget for the next four years, namely 2019-2022. While the income budget has been increased, each year in November, the Foundation Board is required to approve a draft expenditure budget for the coming year.

The process followed in order to obtain approval for the 2019 Budget was as follows:

- The 2019 draft budget was developed by WADA Management, and then presented and discussed at the WADA Finance and Administration Committee meeting on 25 July 2018;
- Following WADA's Finance and Administration Committee approval, the draft budget was presented to WADA's Executive Committee on 20 September 2018;
- The Executive Committee approved the budget and recommended its adoption by the Foundation Board, and it was approved on 15 November 2018.

We trust that in keeping with WADA's commitment to accountability, transparency and prudent budgeting, you are satisfied with the overview outlined above.

## 2019 Budgetary Contributions

Pursuant to WADA's Constitution, and as implemented in the years 2002-2018, the Olympic Movement and the Public Authorities are each responsible for contributing 50% each to WADA's budget. The total approved budget for 2019 is USD 34,671,054. Of this amount, the share of the Public Authorities amounts to USD 17,335,527. The approved budget for 2019 represents an increase of USD 2,568,226 or an 8% increase over 2018.

For your information, the total contribution for 2019 for the **European** region is **USD\$8,234,375** which represents **47.50%** of the contributions from the Governments of the world. Your country's share is indicated in the enclosed invoice.

WADA's Constitution requires that contributions for 2019 be made by 31 December 2018 or at the latest, by 30 June 2019. If for any reason you cannot provide your contribution by the 31 December 2018 deadline, please advise us in writing of the anticipated date when the contribution will be made.





We have enclosed for your attention an invoice with our banking details in order to remit payment of your contribution to WADA.

Kindly note, your contribution should be sent **free of all bank charges**.

Should you have any queries on the above or on the attached invoice, please do not hesitate to contact our Chief Financial Officer, Ms. Dao Chung, as follows:

**Email:** [dao.chung@wada-ama.org](mailto:dao.chung@wada-ama.org)  
**Telephone:** +1-514 904-2992  
**Facsimile:** +1-514 904-8763

We are proud of the work that has been accomplished by the WADA team over the years and we are very grateful for your support to the Agency and of our efforts. Much remains to be done to protect clean athletes and with your continued support, we are increasingly able to deliver on our important mission.

Yours sincerely,

**Olivier Niggli**  
Director General

Reference No. ARMENIA 2019

Date: November 17, 2018

**INVOICE**

**Country:** Armenia  
**Contact:** Mr Levon Vahradyan  
**Title:** Minister  
**Address:** Ministry of Sports and Youth Affairs  
9 Abovyan Street  
Yerevan 0001  
Armenia

**Email:** [msy@msy.am](mailto:msy@msy.am)

DESCRIPTION	TOTAL
Armenia's contribution to WADA's Budget for year 2019	\$ 9,881
All Amounts are in US dollars Your contribution must be free of all bank charges	
TOTAL USD:	\$ 9,881

In order to facilitate your payment, our USD bank account information is enclosed with this invoice.

Please confirm by email or by fax your payment details including your country's reference number, total amount and expected date of payment to be remitted to WADA. Please see banking and contact information:

**Name of bank:** UBS SA  
**Bank address:** Av Beaumettes 23, 1020 Renens, Switzerland  
**Account holder:** World Anti-Doping Agency  
**SWIFT:** UBSWCHZH80A  
**USD IBAN:** CH13 0024 3243 3319 0160E

**Point of contact:**  
c/o Dao Chung, Chief Financial Officer  
Email: [dao.chung@wada-ama.org](mailto:dao.chung@wada-ama.org)  
Fax: +1 514 904 8763